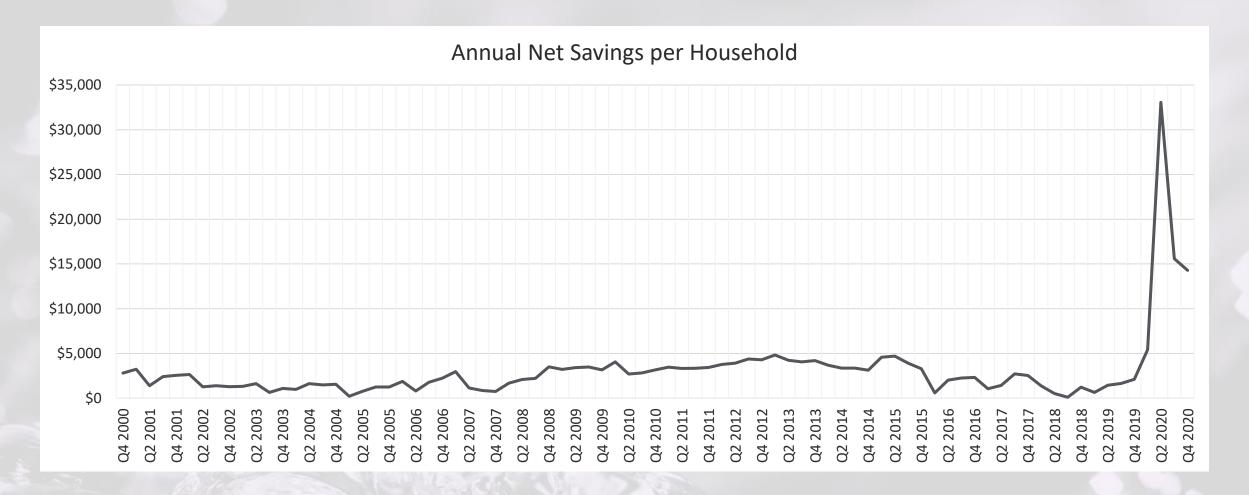


The average household has ~\$10k more savings than usual







Taking the pulse of Canadians



Online survey conducted between 25th and 29th of March 2021



Nationally representative sample of 1510 adults 18+ in Canada



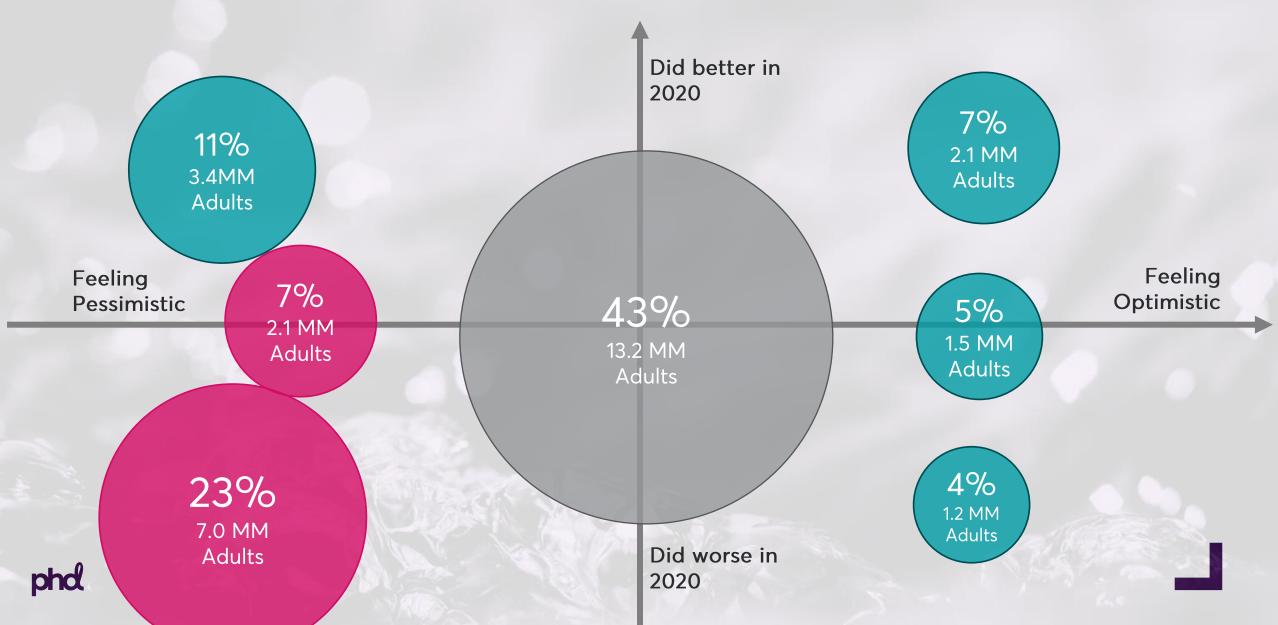
Conducted by
Maru/Blue- a world
leading CX, insights,
software and advisory
agency



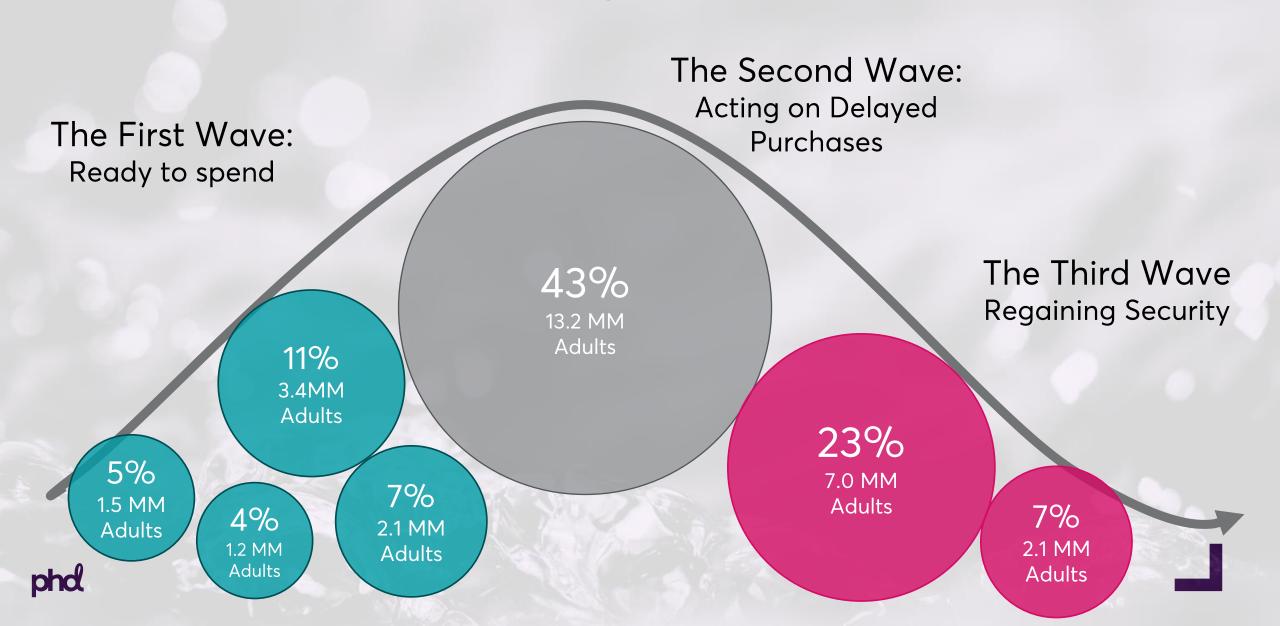
We asked question related to their past and future finances, level of optimism and their spending habits



Financial situations & outlooks range significantly



~70% of Canadians are likely to have increased demand



Ripe for a Rebound



Reopening Economy



Rebound in Confidence



Three ways to prepare for accelerating demand



Adjust the Channel Mix



Budget for Digital Availability



Invest in Storytelling



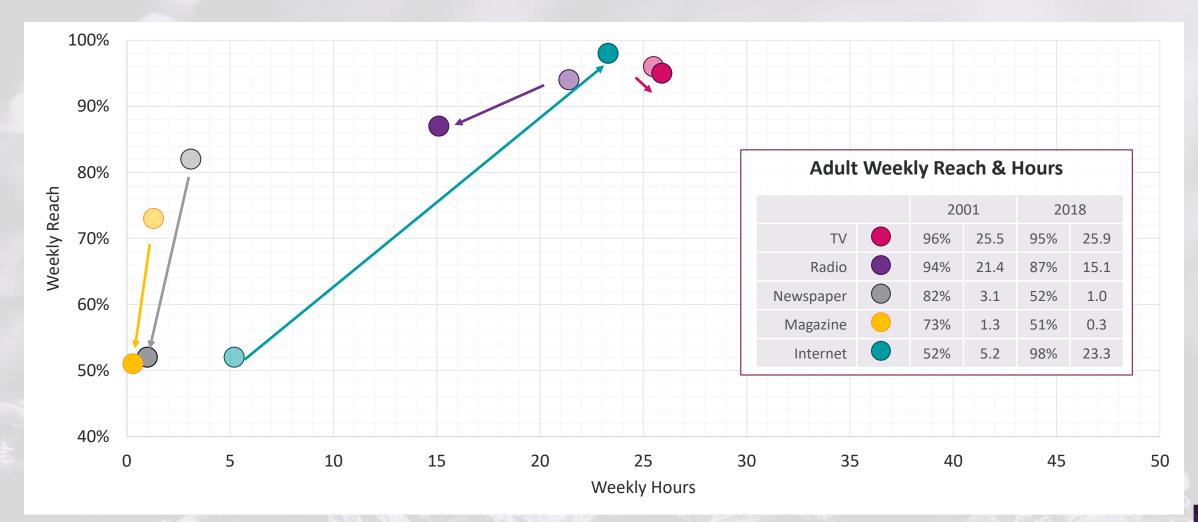
Adjust the Channel Mix



Shifting media habits are changing the optimal way to build reach

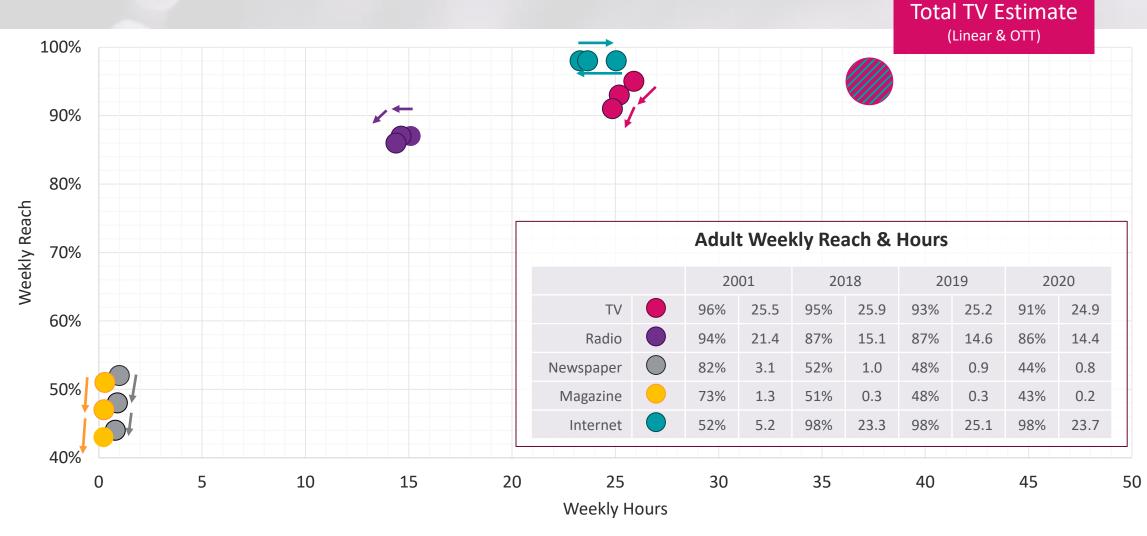


A two decade view of changing media consumption

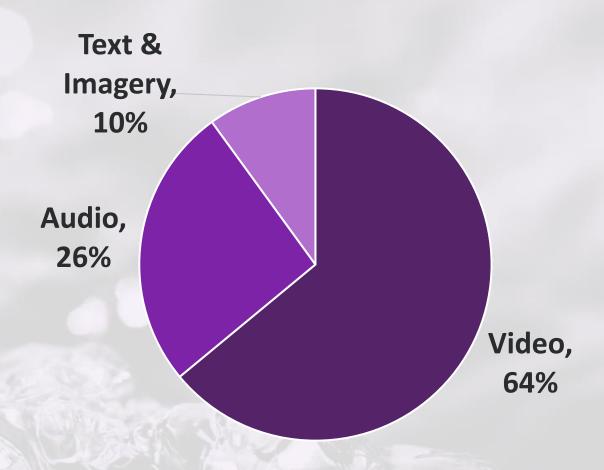




The last three years...



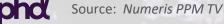
Share of attention (A18+)



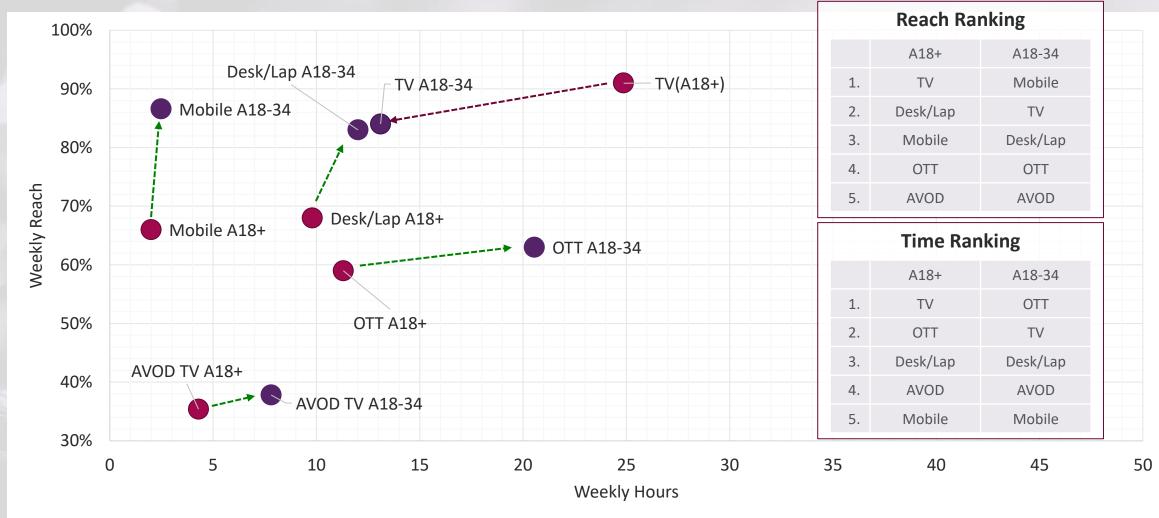


Linear TV engagement varies widely by age





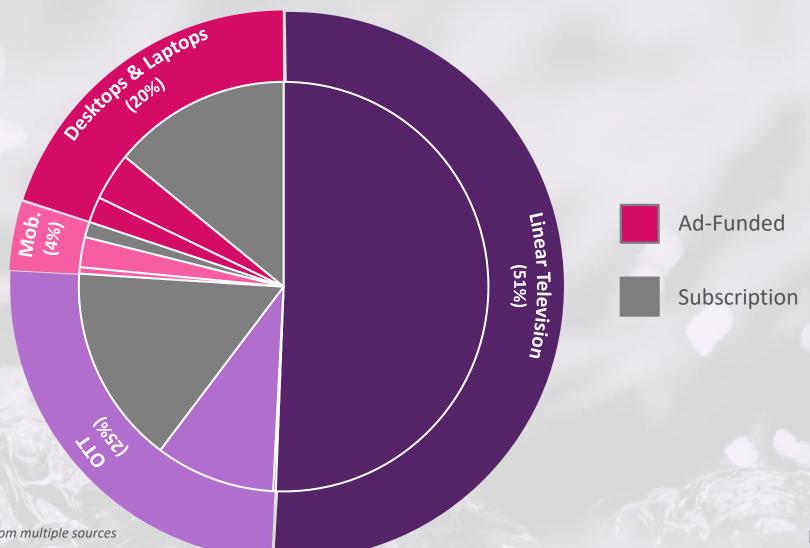
Age-based video preferences



Share of Video Time (A18+)

~70%

of video time is in ad-supported media



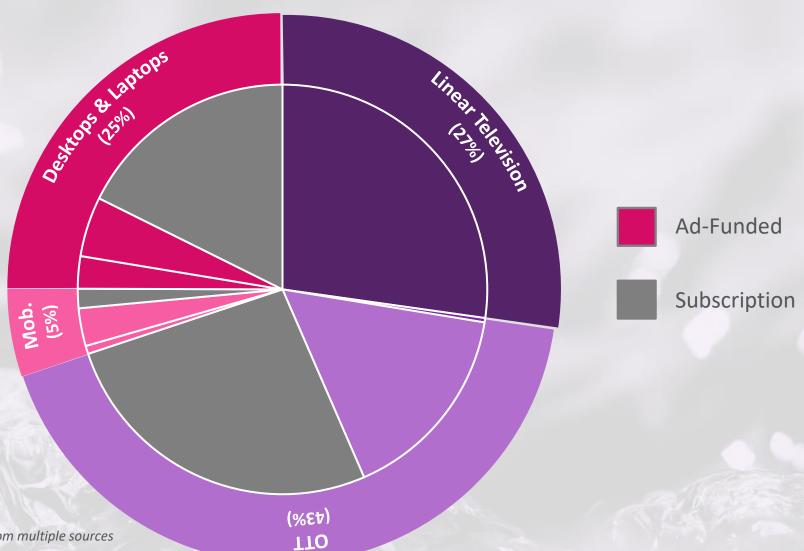


Source: Numeris PPM TV, PHD estimates from multiple sources

Share of Video Time (A18-34)

~55%

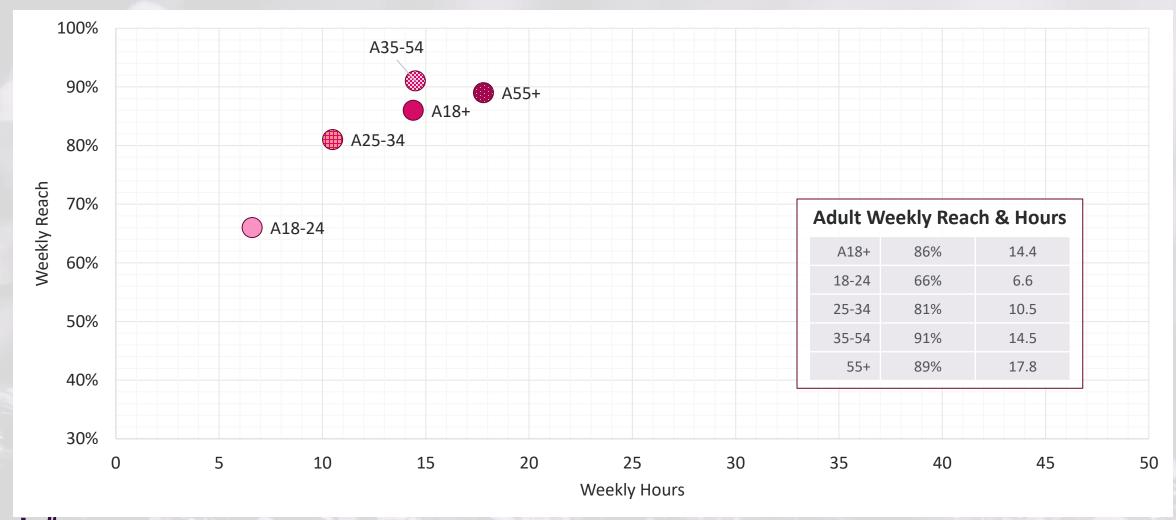
of video time is in ad-supported media





Source: Numeris PPM TV, PHD estimates from multiple sources

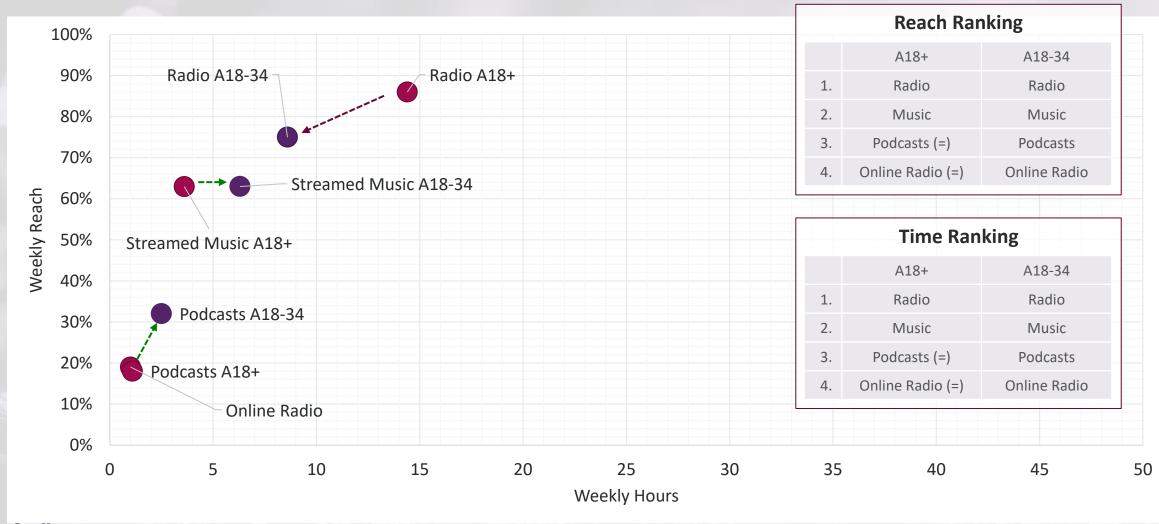
Radio engagement varies widely by age





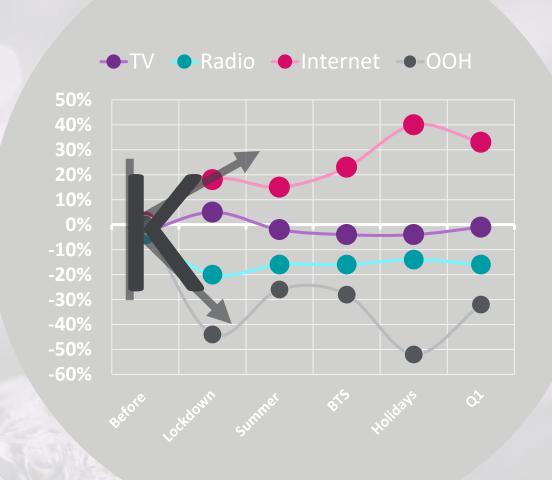
Source: Numeris PPM Radio

Age-based audio preferences





Source: Numeris PPM Radio, PHD estimates from multiple industry sources, Canadian Podcast Listener

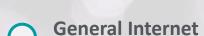




Sources: Numeris PPM TV & Radio; Pattison Outdoor, Apple Mobility; PHD estimates from multiple sources

The Covid effect on media habits

Upward Momentum



+20% time

TV35++1% time, +1% reach

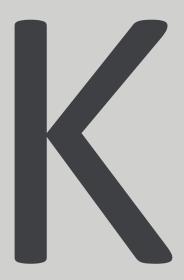
OTT

+11% subs (~2 years of growth)¹ +182% Transactional VOD²

Digital Video
+18% site visits

Digital Audio

+16% streaming (~2 yrs growth)¹ +7% Podcast penetration (~2 yrs growth)



May be a short-term trend

Likely a long-term trend

Downward Momentum

TV A18-34

-17% time =2.5 years of decline -5% reach = 4 years of decline

Overall TV

-4% time = 1 year of decline

Overall OOH
-28% time

Overall Radio



3 Tips to Adjust the Channel Mix



- 1. Know your total target market
- 2. Invest in 'traditional' and digital
- 3. Maximize reach

Budget for Digital Availability



Increased eCommerce will lead to increased digital advertising.

Budget carefully.



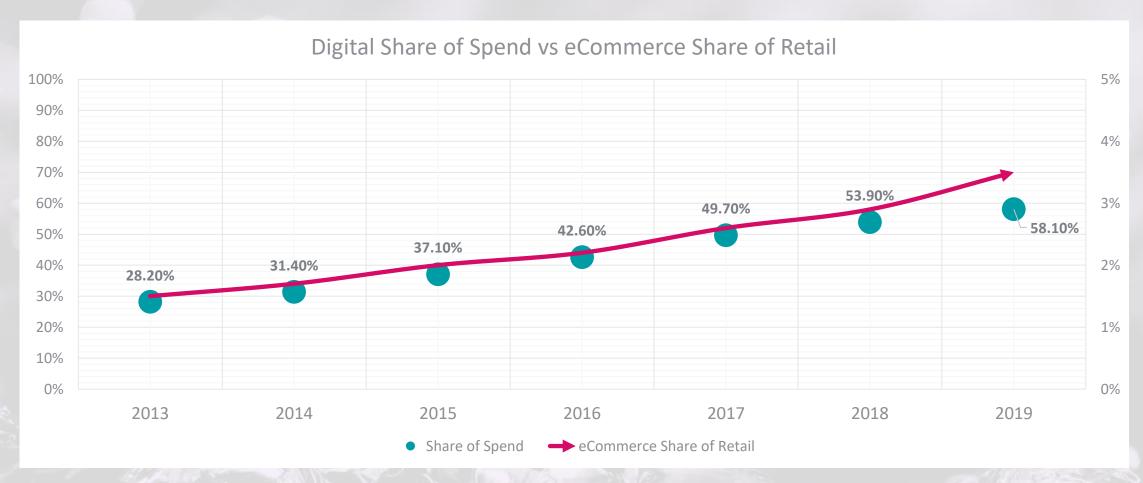
Physical Availability

Digital Availability

Mental Availability

phd

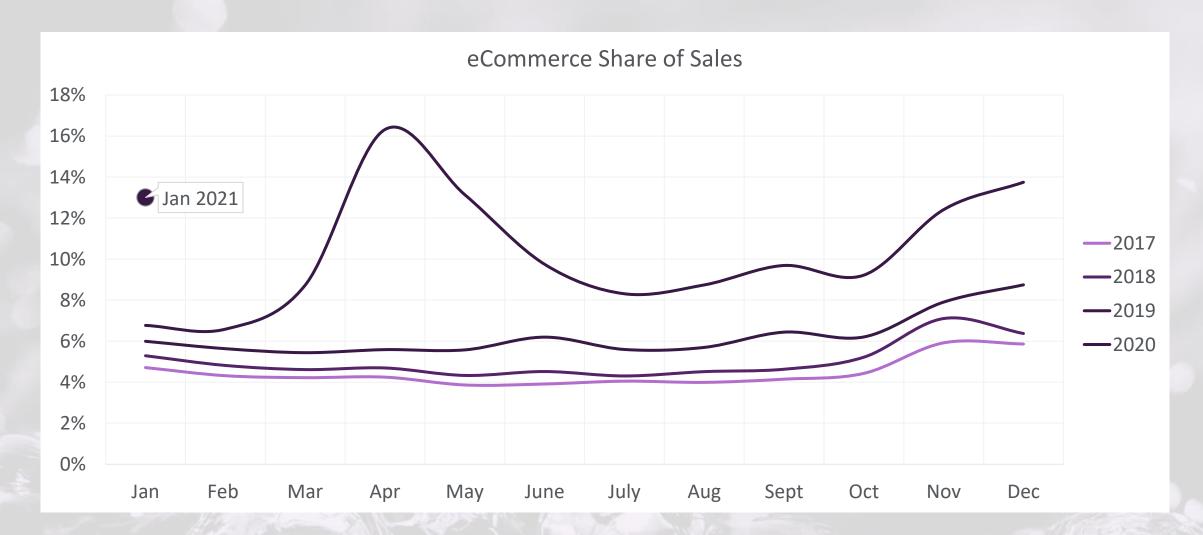
Growth of eCommerce and digital ads are closely linked







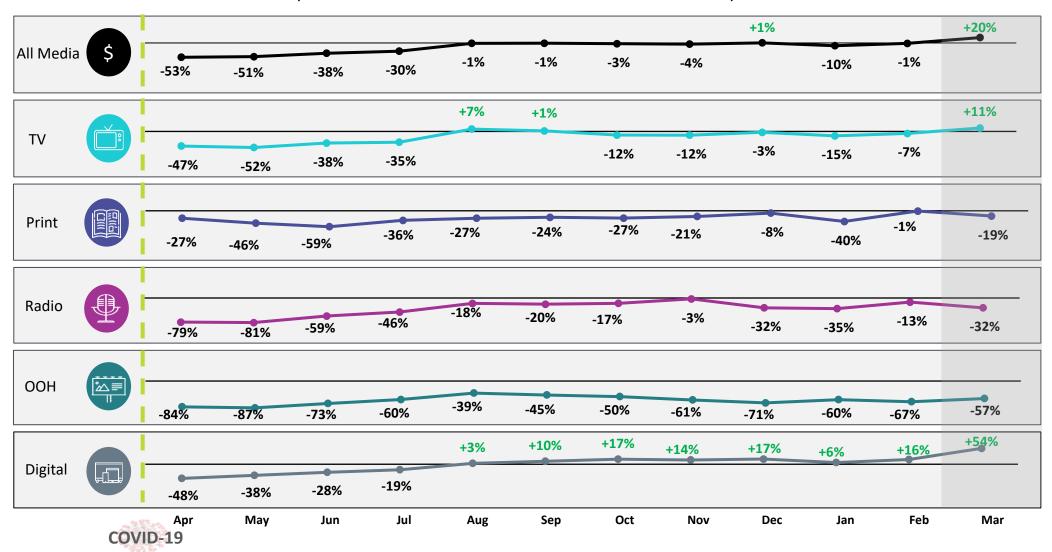
eCommerce has grown dramatically



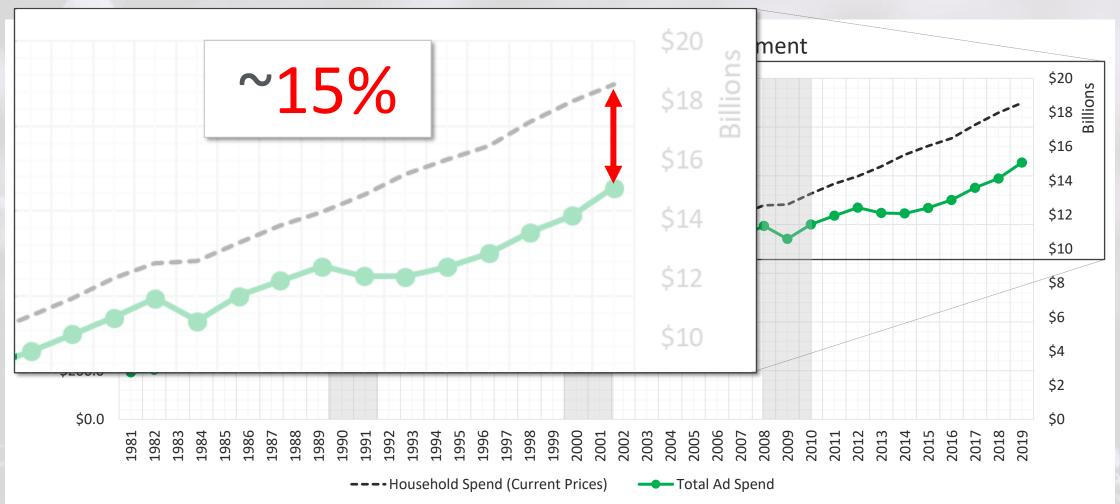


Source: Statistics Canada. Table 20-10-0072-01 Retail e-commerce sales

Canada National Advertising Spend Monthly Percent Change By Channel (ROLLING 12 MONTH YOY APRIL 2020 – MAR 2021)

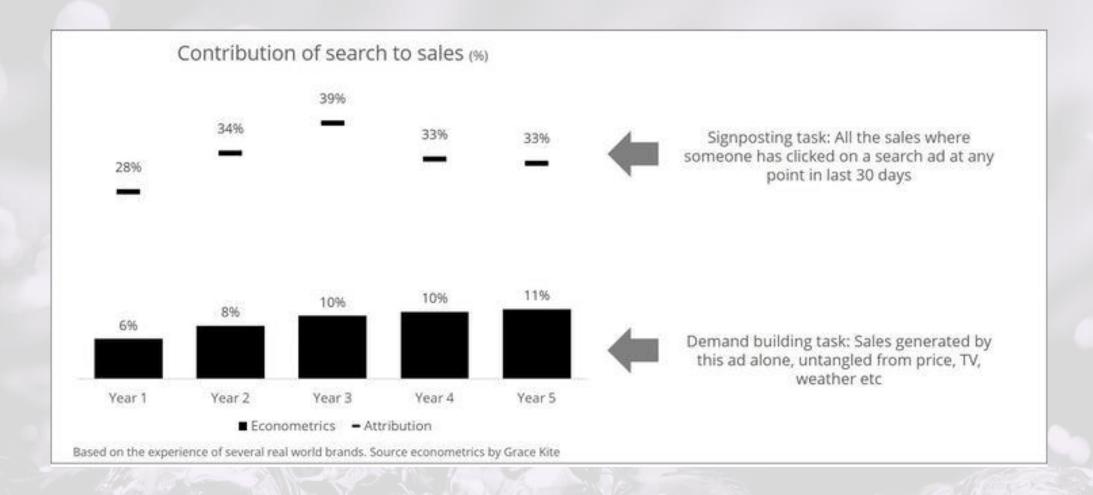


Advertising has been asked to do more with less





Grace Kite: digital attribution doesn't tell the whole story





Investing in a downturn drives growth



Market share (short, medium & long term)

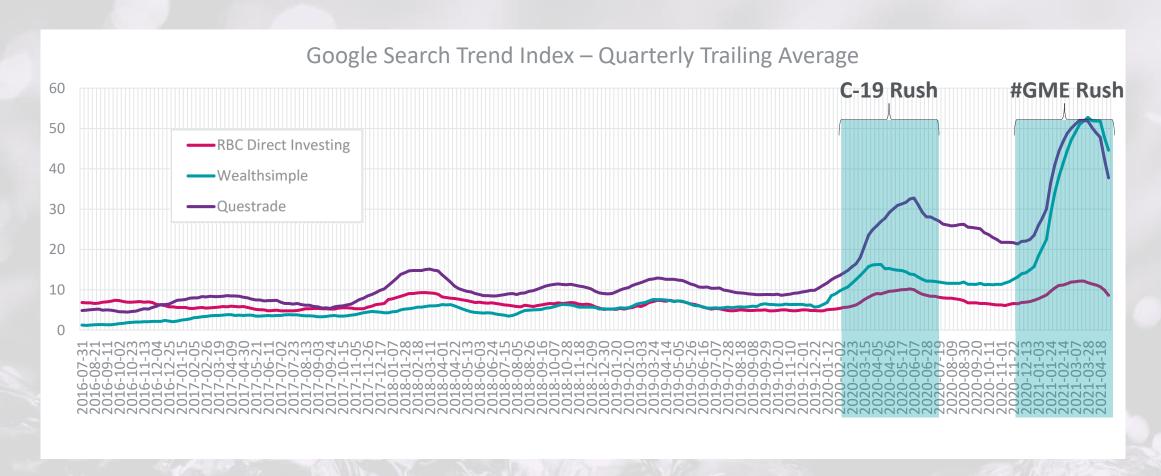
Profitability (medium & long term)







Mental Availability > Digital Availability





7 3 Tips to Budget for Digital Availability



- 1. Shift \$ from Physical to Digital Availability
- 2. Assess Sign Posting vs Demand Building
- 3. Invest in eSOV or expect to lose share

Invest in storytelling



Advertisers brave enough to invest in the right stories will reap the rewards.



In some ways, things may be 'precedented'

| Post-WWII | | Post-C19 |
|-----------|---------------------------------------------|----------|
| | Economy coming back from being on-hold | ? |
| | Urgent efforts to address racial inequality | ? |
| | 'Moonshot' technological challenge | ? |
| | Major changes in organizational behaviour | ? |







Classical Plot

Shane, 1953





Source: Six Guns & Society, Will Wright





Classical Plot

Shane, 1953



Professional Plot

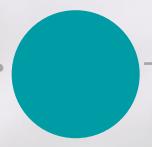
Magnificent Seven, 1960



Lone Hero, 'lowly' status

Protects the community

Morally good



Team of experts

Compete with the villains

Morally ambivalent



Source: Six Guns & Society, Will Wright

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1.

We need popular content more than we realize

2.

Knowing what is popular matters

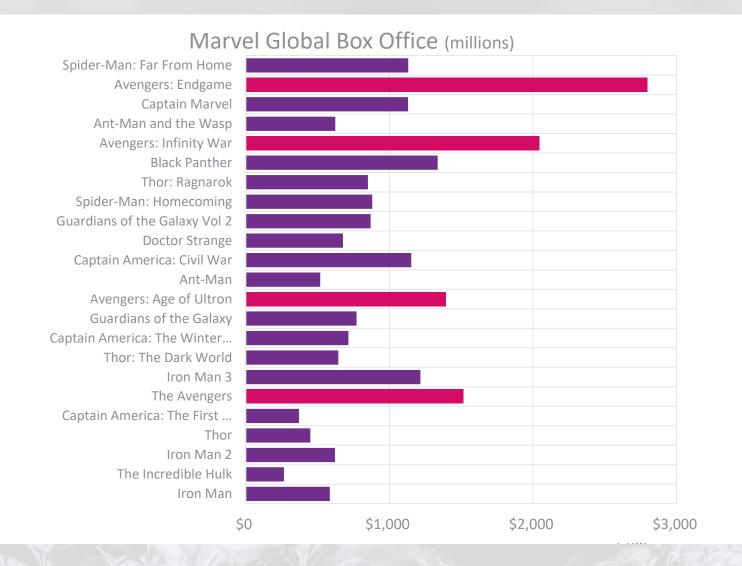
3.

Content that connects with culture is profitable

The most popular film pre-Pandemic



3x
Bigger Box
Office than the
MCU average





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Successfully Cross-Platform





Stories are profitable in advertising too





3 Tips to Invest in Story-telling



- 1. Aim to entertain
- 2. Use smart data to be brave
- 3. Create your own reach

More Content...



Grace Kite:
The Two Tasks of Online
Advertising

WARC Talks Digital Rent and Digital Availability



Orlando Wood:

EffWorks Global 2020:

Achtung!

(Features of Successful Online
Video Campaigns)



Gerard J. Tellis:
A Critical Review of
Research on
Advertising in a
Recession



Three ways to prepare for accelerating demand

Adjust the Channel Mix



Know your total target market

Invest in 'traditional' and digital

Maximize reach

Budget for Digital Availability



Shift \$ from Physical to Digital Availability

Assess Sign Posting vs Demand Building

Invest in eSOV or expect to lose share

Invest in Story-telling



Aim to entertain

Use data to be brave

Create your own reach

